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Appendix D – Collaboration Projects Summary

No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/Progress	Implementation or target date	Purpose	Governance Model
IMPLEMENTED COLLABORATION PROJECTS							
SOCIAL CARE							
1	North Wales Commissioning Hub <i>A joint service across North Wales that negotiates complex care placements for adults and children</i>	Denbighshire	All 6 NW Local Authorities BCUHB	4	October 2012	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Management Board • NWSSIC • Social Services and Health Programme Board • RLB
2	North East Wales Community Equipment Stores (NEWCES) <i>A joint service providing community equipment for health patients and local authority service users</i>	Flintshire	Flintshire Wrexham BCUHB	4	Existing (confirm date of implementation)	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Quarterly Management Board • Reports to Individual Agency / LA Political Processes as required
3	North Wales Adoption Service <i>A joint service across North Wales providing Adoption Services</i>	Wrexham	All 6 NW Local Authorities	4	April 2010	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Quarterly Management Board meetings • Reports to North Wales Social Services Improvement Collaborative (NWSSIC) • Reports to individual LA's political processes as required • Social Services and Health Programme Board
4	Regional Safeguarding Children's Board <i>North Wales Safeguarding Childrens Board required by Welsh Government Guidance</i>	Conwy	All 6 NW Local Authorities	4	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Reports to NWSSIC • Reports to LAs political processes as required
5	Emergency Duty Team <i>A joint service for providing emergency out of hours social work support</i>	Wrexham	Wrexham Flintshire Denbighshire	4	April 2008	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Local Performance reporting
6	Enhanced Unpaid Work <i>Utilisation of a Third Sector agency to provide support to young people; collaborate regionally and deliver locally</i>	Gwynedd	All 6 NW Local Authorities	4	April 2013	<ul style="list-style-type: none"> • Quality • Efficiencies • Direction 	<ul style="list-style-type: none"> • Local performance reporting in year
7	Sub Regional Safeguarding Children's Board	Flintshire	Flintshire Wrexham	4	2011	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Reports to NWSSIC

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	<i>Sub-Regional Governance overseeing Children's Safeguarding</i>					<ul style="list-style-type: none"> • Efficiencies 	<ul style="list-style-type: none"> • Reports to LA pilot process as required
8	Substance Misuse and Health <i>Multi-agency partnership overseeing substance misuse services in the region</i>	Health Authority	All 6 NW Local Authorities and Health Authority	4	2009	<ul style="list-style-type: none"> • Quality • Efficiencies • Direction 	<ul style="list-style-type: none"> • YOT Management Board • Community Safety Partnerships • Area Planning Boards
9	Telecare <i>Multi-agency partnership overseeing telecare services in the region</i>	Conwy	Conwy Denbighshire Flintshire Gwynedd Ynys Mon	4	2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting in year
10	Integrated Family Support Service (IFSS) <i>Joint operational service providing specialist services to families with complex needs</i>	Flintshire	Wrexham Flintshire	4	April 2013	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting
11	North Wales Mental Health Partnership Board <i>Partnership approach to the development and delivery of mental health services across North Wales</i>	BCUHB	All 6 North Wales Local Authorities	4	2012	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Regional Programme Board
PLANNING & ENVIRONMENT							
12	Flood Risk Management Strategy <i>Joint development of strategy utilising model developed by Conwy</i>	Conwy	Flintshire Ynys Mon	4	2013	<ul style="list-style-type: none"> • Resilience • Quality • Direction 	<ul style="list-style-type: none"> • Local performance reporting
13	Public Protection – Trading Standards <i>Operational delivery through shared officers</i>	Flintshire	All 6 NW Local Authorities	4	April 2014 <i>(to be reviewed annually)</i>	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local Performance Reporting
14	Specialist Planning (Minerals and Waste) <i>Provision of a resilient staffing resource to deal with all relevant planning applications, policy development and site monitoring</i>	Flintshire	All 6 NW Local Authorities	4	April 2011	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Local Performance Reporting

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TRANSPORT & STREETSCENE							
15	TAITH <i>Joint project board delivering substantial and significant improvements to public transport across the region</i>	Flintshire	All 6 NW Local Authorities	The operations of Taith have ended following the loss of grant funding from WG. Individual partnering Councils have taken on specific workstreams	2003	<ul style="list-style-type: none"> • Resilience • Quality • Direction 	<ul style="list-style-type: none"> • Regional Programme Board • North Wales Strategic Directors Meeting
16	Food Waste <i>Provide a sub-regional food waste treatment facility to enable WG waste management targets to be met</i>	Denbighshire	Conwy Denbighshire Flintshire	4	2014	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies 	<ul style="list-style-type: none"> • Project Board • Ad-hoc reporting • Local performance reporting
LIFELONG LEARNING							
17	21st Century Schools <i>Procurement Framework for 21st Century Schools projects in North Wales</i>	Flintshire & Denbighshire	All 6 NW Local Authorities	4	January 2013	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Formal project management arrangements in place • Programme Board
18	Regional School Improvement & Effectiveness Service <i>Development of a combined School Improvement Service for resilience across the region</i>	Gwynedd	All 6 NW Local Authorities	4	April 2013	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Direction 	<ul style="list-style-type: none"> • Joint Committee & User groups
19	Joint Educational Psychology <i>To develop collaborative working in this specialist service for additional resilience and efficiency</i>	Flintshire	Flintshire Wrexham	4	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Principal Education Psychologist working across Wrexham and Flintshire • Two teams to be merged into one hosted by FCC

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No	Title/Purpose and Brief Description	Lead Authority	Partners	Status/Progress	Implementation or target date	Purpose	Governance Model
20	ICT – Education Management Information Service (MIS) <i>Procurement & Hosting – procurement of common education management information system for all North Wales Councils with full hosting provided by Flintshire</i>	Flintshire	All 6 NW Local Authorities	4	September 2012	<ul style="list-style-type: none"> • Resilience • Efficiencies 	<ul style="list-style-type: none"> • Formal project management arrangements in place • North Wales Heads of ICT Forum – Monthly Meetings • NW Education Consortium
21	Inclusion Collaborations <i>Aim to develop collaborative working in specialist services (see Joint Sensory Service (item 43)) for additional resilience and efficiency</i>	Flintshire	All 6 NW Local Authorities	4	September 2012	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • NW Education Consortium • Formal project management arrangements in place • Formal project management arrangements in place
22	Joint Sensory Impairment <i>To develop collaborative working in this specialist service for additional resilience and efficiency</i>	Flintshire	Flintshire Wrexham Denbighshire	4	2014	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • NW Education Consortium • Formal project management arrangements in place • Formal project management arrangement in place
23	Procurement <i>The establishment of the Welsh Public Sector National Procurement Service</i>	Welsh Government	Welsh Public Sector	4	November 2013	<ul style="list-style-type: none"> • Efficiencies • Direction 	<ul style="list-style-type: none"> • WG Public Sector Leadership Group • NPS Board
PEOPLE AND RESOURCES							
24	Corporate Training <i>Provision of an enhanced training programme and shared resources</i>	Flintshire	Flintshire Deeside College	4	March 2012	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting in year • Partnership Board
25	Managed Agency Staff Solution Project (MATRIX) <i>Provision of a cost effective service whilst providing visibility of the temporary workforce.</i>	Flintshire	Flintshire Denbighshire Wrexham	4	October 2011	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost 	<ul style="list-style-type: none"> • Local performance reporting in year • Partnership Board
26	Occupational Health <i>Combined service provision across both authorities</i>	Flintshire	Flintshire Denbighshire Wrexham	4	October 2011	<ul style="list-style-type: none"> • Resilience • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting in year

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						<ul style="list-style-type: none"> • Quality • Cost avoidance 	<ul style="list-style-type: none"> • Project Board
COMMUNITY & ENTERPRISE							
27	Houses to Homes – empty homes scheme <i>North Wales partnership which oversees the Welsh Government “Houses for Homes” private sector housing renewal scheme</i>	Flintshire	All 6 NW Local Authorities	4	June 2012	<ul style="list-style-type: none"> • Efficiencies • Cost avoidance • Resilience 	<ul style="list-style-type: none"> • No formal governance
28	Supporting People Regional Collaborative Committee <i>Regional commissioning and programme management oversight group</i>	Conwy	All 6 NW Local Authorities/ Providers/WG	4	August 2012	<ul style="list-style-type: none"> • Quality • Efficiency 	<ul style="list-style-type: none"> • Regional Board • Reports to National Advisory Board
29	Economic Development <i>Series of work streams to promote economy and regeneration across north Wales including developing and prioritising EU projects and encouraging inward investment, tourism and skills</i>	Gwynedd	All 6 NW Local Authorities	4	On-going	<ul style="list-style-type: none"> • Resilience • Efficiencies • Quality 	<ul style="list-style-type: none"> • Report to EAB
30	Mersey Dee Alliance (City Region Bid) <i>Deliver the first cross border City Region</i>	Cheshire West	Flintshire Denbighshire Wrexham Wirral Cheshire West	4	2013/14	<ul style="list-style-type: none"> • Resilience • Efficiencies • Quality • Direction 	<ul style="list-style-type: none"> • Project Board • Ad-hoc reporting • Local performance reporting
GOVERNANCE							
31	ICT – Joint Procurement Web Content Management System	Denbighshire	Flintshire Denbighshire Gwynedd	4	Procurement complete Implementation complete across Flintshire and website operational	<ul style="list-style-type: none"> • Efficiencies 	<ul style="list-style-type: none"> • Operational local performance reporting arrangements
32	ICT – Joint Procurement Hardware	Wrexham	All 6 NW Local Authorities	4	December 2012	<ul style="list-style-type: none"> • Efficiencies 	<ul style="list-style-type: none"> • North Wales Heads of ICT Forum – monthly contract monitoring meetings

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33	ICT - Joint Procurement <i>Service Desk Software</i>	Flintshire	Flintshire Gwynedd Wrexham	4	Procurement complete Implementation complete within Flintshire; new IT Helpdesk operational	<ul style="list-style-type: none"> • Efficiencies • Resilience 	<ul style="list-style-type: none"> • Operational local performance reporting arrangements
34	ICT – Disaster Recovery <i>Shared ICT business continuity arrangements</i>	Flintshire	All 6 NW Local Authorities	4	March 2013 Disaster recovery plans shared and adopted in Flintshire	<ul style="list-style-type: none"> • Efficiencies • Resilience 	<ul style="list-style-type: none"> • Operational local performance reporting arrangements
35	ICT – Regional Directory Design <i>Shared ICT user directory across the North Wales public sector to allow agile working and remote access to local systems e.g. a health employee can securely log on to their own systems from a local authority site</i>	Flintshire	All 6 NW Local Authorities	4	September 2013	<ul style="list-style-type: none"> • Resilience 	<ul style="list-style-type: none"> • Formal project management • North Wales Heads of ICT monthly meetings
36	Procurement <i>Regional collaboration on procurement category management</i>	Gwynedd	Flintshire Denbighshire	4	July 2014	<ul style="list-style-type: none"> • Efficiencies • Resilience 	<ul style="list-style-type: none"> • Formal project managements arrangements • North Wales Chief Executives Group agreed business case • All 3 cabinets agreed business case • Market dialogue underway to commission category management consultants • Flintshire and Denbighshire procurement teams merger implemented 1st July, 2014
37	Procurement <i>The establishment of the Welsh Public Sector National Procurement Service</i>	Welsh Government	Welsh Public Sector	4	November 2014	<ul style="list-style-type: none"> • Efficiencies • Direction 	<ul style="list-style-type: none"> • WG Public Sector Leadership Group • NPS Board

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CHIEF EXECUTIVE							
38	Emergency Planning <i>An integrated service for planning, preventing and responding to emergencies</i>	Flintshire	All 6 NW Local Authorities	4	December 2013 Implemented July 2014	<ul style="list-style-type: none"> Resilience Quality Direction 	<ul style="list-style-type: none"> Annual regional report on performance of regional service Local performance reporting in year Ad hoc reporting as required e.g. major risk mitigation, post event de-briefings
ORGANISATIONAL CHANGE							
39	North East Wales (NEW) Play <i>Regional scheme to encourage play in local communities and leave a legacy of play across the region</i>	Flintshire	Flintshire Wrexham Denbighshire	4	May 2010	<ul style="list-style-type: none"> Quality 	<ul style="list-style-type: none"> NEW Play Management Board
CURRENT COLLABORATION PROJECTS							
GOVERNANCE							
40	ICT – National ICT Strategy <i>The implementation of the Welsh Public Sector National ICT Strategy to share, standardise and streamline public sector ICT infrastructure</i>	Welsh Government	Welsh Public Sector	1	On-going. CIO Council now disbanded by WG. Awaiting publication of national Digital First Strategy	<ul style="list-style-type: none"> Compact Efficiencies Resilience 	<ul style="list-style-type: none"> Governance arrangements for new Digital First Strategy not yet published
41	North Wales Legal Services Collaboration <i>Sharing work and resources across Councils in order to maximise capacity and resilience, and to take greater advantage of specialist knowledge</i>	Wrexham	All 6 NW Local Authorities	3	2015	<ul style="list-style-type: none"> Resilience Quality Efficiencies 	<ul style="list-style-type: none"> There is a Management Board
ORGANISATIONAL CHANGE							
42	Consultancy Services <i>Make most efficient use of the skills base and capacity of the service</i>	Gwynedd/ Denbighshire	All 6 NW Local Authorities	1	2016	<ul style="list-style-type: none"> Resilience Quality Efficiencies 	<ul style="list-style-type: none"> Local Performance reporting
43	CyMal <i>Provision of shared archive and building services across North Wales</i>	CyMal	All 6 NW Authorities	1	Potential Service Implementation April 2016	<ul style="list-style-type: none"> Efficiencies Retention of some provision 	<ul style="list-style-type: none"> Preferred Model shared with North Wales Chief Executives, January 2014 Reporting to Governance Group

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					Potential Building Implementation April 2016		
COMMUNITY AND ENTERPRISE							
44	Single Access Route to Housing (SARTH) <i>Regional housing register and allocations policy</i> <i>*Regional Policy County wide delivery and management</i>	Denbighshire	Flintshire Conwy Registered Social Landlord's	3	Pilot April 2014 Live April 2015	<ul style="list-style-type: none"> • Quality • Efficiency 	<ul style="list-style-type: none"> • Steering group with all partners represented plus number of operational sub groups
45	Joint Procurement of Capital Work Programmes <i>FCC and WCBC will jointly procure and manage a roofing contract along the border of the two authorities.</i>	Flintshire	Flintshire Wrexham	3	April 2016	<ul style="list-style-type: none"> • Efficiencies 	<ul style="list-style-type: none"> • Local Performance Reporting
46	Community Benefits <i>FCC and WCBC have agreed a joint resource to collect and report on information supplied through their respective WHQS investment programmes. The intention is to collate all information into the Community Benefits toolkit and formulate a consistent response for both Authorities.</i>	Flintshire	Flintshire Wrexham	2	July 2015	<ul style="list-style-type: none"> • Quality • Efficiencies • Resilience 	<ul style="list-style-type: none"> • Local Performance Reporting
47	Economic Development <i>Explore collaborative possibilities across the region to deliver a more cost effective, resilient and strategic approach to Economic Development</i>	Gwynedd Flintshire Ynys Mon	All 6 NW Local Authorities	1	2016	<ul style="list-style-type: none"> • Resilience • Quality • Direction • Efficiencies • Cost avoidance 	<ul style="list-style-type: none"> • Economic Ambition Board
PLANNING AND ENVIRONMENT							
48	Built and Nature Conservation	Flintshire	All 6 NW Local Authorities	1	2015	<ul style="list-style-type: none"> • Resilience • Quality 	<ul style="list-style-type: none"> • Local performance reporting

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	<i>Provide a collaborative service based on the Minerals and Waste Planning Service model</i>					<ul style="list-style-type: none"> • Efficiencies 	
49	Public Protection <i>Various joint projects including: Joint warranting arrangements; joint training delivery in Health and Safety; Enforcement on door step crime; joint Health and Safety Estates Excellence; project support to businesses and Trading Standards</i>	Flintshire	Flintshire Wrexham	2	On hold; Awaiting Senior Officer and Member approval to progress from Wrexham	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting
50	Public Protection <i>Various joint projects in Environmental Health and Licensing</i>	North Wales Strategic Directors Group	All 6 NW Local Authorities	2	Commence 2015	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Report to Strategic Directors Group
51	Building Control <i>Explore the potential for joint working</i>	Flintshire	Flintshire Wrexham	1	April 2016	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • tbc
TRANSPORT AND STREETSCENE							
52	Civil Parking Enforcement <i>Provision of back office support</i>	Denbighshire	All 6 NW Local Authorities	3	2015	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local performance reporting
53	Residual Waste <i>Seeking a solution to manage residual waste on behalf of the five partner authorities to allow individual authorities to meet WG waste management targets</i>	Flintshire	Conwy Denbighshire Flintshire Gwynedd Ynys Mon	3	2018/19	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Cost avoidance • Direction 	<ul style="list-style-type: none"> • Project Board • Local performance reporting
54	Trunk Road Maintenance <i>Sub-regional service delivery hub</i>	Flintshire	Conwy Denbighshire Wrexham	1	2015	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Local Performance reporting
55	Public and Community Transport across the region <i>Flintshire is currently the host authority for the Bus Service Support Grant and the Community Transport Regional Grant, which is</i>	Flintshire	All 6 NW Local Authorities	3	2015	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Taith Joint Committee

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	<i>administered to all six North Wales Local Authorities and to commercial bus operators and community transport operators.</i>						
56	Joint Local Transport Plan <i>The Joint Local Transport Plan is a statutory document for transport in the region with a vision to “remove barriers by delivering safe, sustainable, affordable and effective transport networks</i>	Gwynedd	All 6 NW Local Authorities	3	2015	<ul style="list-style-type: none"> • Quality 	<ul style="list-style-type: none"> • Taith Joint Committee
57	Transforming Transport Project <i>Work streams taken forward for transforming transport;</i> <i>Passenger Information</i> <i>Community Transport</i> <i>DBS checks for bus drivers</i> <i>Concessionary Travel Scheme</i> <i>Road Safety</i>	Anglesey	All 6 NW Local Authorities	3	2015	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies 	<ul style="list-style-type: none"> • Taith Joint Committee
SOCIAL CARE							
58	Regional and Sub Regional Safe Guarding (adults and children) <i>Regional and sub-regional infrastructure to co-ordinate and ensure the effectiveness of Adult Safeguarding across the Region</i>	Conwy (interim)	All 6 NW Local Authorities	3	2015	<ul style="list-style-type: none"> • Quality • Direction 	<ul style="list-style-type: none"> • Quarterly Management Board • Reports to NWSSIC
59	Single Point of Access (SPOA) <i>Transforming access to community based Health & Social Care Services through the development of a community Single Point of Access</i>	Ynys Mon	All 6 NW Local Authorities/BCUHB/FLVC	3	June 2015	<ul style="list-style-type: none"> • Resilience • Quality • Direction 	<ul style="list-style-type: none"> • Regional Programme Board • Project Board
60	Integrated Services Board <i>Strategic planning for integrated service delivery across Health and social care including:</i>	Flintshire	All 6 NW Local Authorities/BCUHB/FLVC/Independent Sector	3/4	March 2015	<ul style="list-style-type: none"> • Resilience • Quality • Efficiencies • Direction 	<ul style="list-style-type: none"> • Governance Model • Quarterly meetings • Reports to NWSSIC

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	<i>Intermediate Care Fund; Strengthening the Connections; Integrated Assessment, Statement of Intent</i>						
61	North Wales Partnership Forum and North Wales Leadership Forum <i>Provides cross-sector leadership to support transformation change in Social Services and the delivery of “Sustainable Social Services for Wales” and the Social Services and Well-being Act</i>	Wrexham	Social Services/ Health/Third Sector/ Independent Sector/Care Council	3/4	March 2015	<ul style="list-style-type: none"> • Resilience • Quality • Direction 	<ul style="list-style-type: none"> • Governance Model
PEOPLE AND RESOURCES							
62	Local Government Pension Fund <i>Explore the collaborative opportunities across the eight Funds in Wales.</i>	Society of Welsh Pension Fund Treasurers	All 8 Welsh Pension Fund Authorities	2	2016 * pending results of outline business case	<ul style="list-style-type: none"> • Resilience • Quality • Cost avoidance • Direction 	<ul style="list-style-type: none"> • Local performance reporting in year
NEW/”ASPIRATIONAL” COLLABORATION PROJECTS UNDER DISCUSSION							

KEY**Status:**

- 1: Concept and pre-outline business case stage
2. post outline business case and pre final business case stage
3. in transition post final business case stage
4. implemented and operational

Purpose:

Resilience
Quality
Efficiencies
Cost-avoidance
Direction (i.e WG under the Compact)